

# Memo

**To:** David Leathers  
**From:** Kelly Hawkins  
**Date:** November 23, 2021  
**Re:** 2022 Water Division Budget

Please find attached the Budget Worksheets for the Water Division. Included are the Cash Summary, Pro-forma Income Statement, Capital Projects, Expense Line Detail and Transportation Summaries for 2022 to 2026.

We are anticipating net income of \$207K for 2021 compared to a budgeted amount of \$262K. Customer water sales for 2021 are projected to be \$125K below budget and other revenues are expected to be \$39K, (18%) below budget.

Operating expenses are projected to be \$151K below budget, for 2021. One reason expenses are decreasing in the Division, is that we continue to see long-term employees retire and be replaced with lower paid, lower experienced employees. Additionally, 2021 was not indicative of what we typically see for main breaks and service replacements. It was a higher expense than we've seen in previous years.

The 2022 Water Division Budget has no recommended rate increase included. The budget for operating expenses is a \$245K decrease from the 2021 budgeted expenses. There are two scheduled retirements in this Division over the next year, which will also be filled with employees under our bifurcated wage scale. There was also a special project budgeted for 2021 (\$100K) that will not be replaced with another expense.

The 2021 capital projects budget is \$3.3M. Major items included are \$2.6M for main and service replacements, \$225K for new vehicles and \$200K for meter replacements. The water main replacements include a large portion of the main on Washington Street that will be paid for with the WIIA Grant and the bond proceeds.

	Actual 2019	Actual 2020	Budget 2021	Projected 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	Budget 2026
<b>Cash Balance January 1</b>	\$ 1,760,077	\$ 2,012,675	\$ 2,396,409	\$ 1,983,308	\$ 3,363,435	\$ 2,797,455	\$ 3,185,072	\$ 2,297,738	\$ 1,872,785
Sales of Water	\$ 5,573,808	\$ 5,409,990	\$ 5,491,378	\$ 5,366,092	\$ 5,453,963	\$ 5,617,582	\$ 5,645,670	\$ 5,673,899	\$ 5,844,116
Miscellaneous Revenues	\$ 63,026	\$ 199,806	\$ 219,536	\$ 180,404	\$ 181,306	\$ 181,313	\$ 181,321	\$ 181,328	\$ 181,335
WIIA Loan BPU Match			\$ 2,000,000	\$ 1,412,000					
LSRP Grant	\$ 574,140								
LSRP Grant - Ellicott Work			\$ 125,000	\$ 120,000					
ESD Grant - AMI Meters			\$ 161,000		\$ 161,000				
WIIA Grant			\$ 1,500,000		\$ 1,500,000	\$ 1,500,000			
Interest Income	\$ 27,503	\$ 3,483	\$ 10,000	\$ 1,000	\$ 1,500	\$ 1,500	\$ 2,000	\$ 2,000	\$ 2,500
<b>Expenditures:</b>									
Operation & Maint.	\$ 2,912,187	\$ 3,107,817	\$ 3,480,121	\$ 3,383,037	\$ 3,274,332	\$ 3,333,839	\$ 3,391,946	\$ 3,447,848	\$ 3,504,726
Taxes	\$ 86,484	\$ 89,419	\$ 88,214	\$ 91,743	\$ 93,000	\$ 93,930	\$ 94,869	\$ 95,818	\$ 96,776
Tax Equiv.-City	\$ 1,034,890	\$ 975,610	\$ 990,095	\$ 971,500	\$ 975,000	\$ 1,012,850	\$ 1,017,914	\$ 1,023,004	\$ 1,053,694
Tax Equivalent - Outside Contracts	\$ 102,850	\$ 101,784	\$ 104,393	\$ 106,357	\$ 101,500	\$ 101,703	\$ 101,906	\$ 102,110	\$ 102,314
Contractual Collections - Ellicott/Busti	\$ 1,893	\$ -	\$ 2,000	\$ 5,449	\$ 5,500	\$ 5,610	\$ 5,722	\$ 5,837	\$ 5,953
Principle Loan Repayment			\$ 191,128		\$ 39,000	\$ 38,000	\$ 43,000	\$ 35,000	\$ 41,000
Interest Loan Repayment			\$ 19,205	\$ 32,723	\$ 34,418	\$ 31,346	\$ 30,966	\$ 30,563	\$ 29,136
Capital Projects	\$ 1,847,575	\$ 1,368,016	\$ 1,220,000	\$ 1,108,559	\$ 3,341,000	\$ 2,295,500	\$ 2,030,000	\$ 1,542,000	\$ 1,038,000
<b>Cash Balance December 31</b>	\$ 2,012,675	\$ 1,983,308	\$ 5,808,166	\$ 3,363,435	\$ 2,797,455	\$ 3,185,072	\$ 2,297,738	\$ 1,872,785	\$ 2,029,135
<b>Operating Revenue:</b>									
Sales of Water	\$ 5,573,808	\$ 5,409,990	\$ 5,491,378	\$ 5,366,092	\$ 5,453,963	\$ 5,617,582	\$ 5,645,670	\$ 5,673,899	\$ 5,844,116
Miscellaneous Revenues	\$ 634,883	\$ 199,806	\$ 219,536	\$ 180,404	\$ 181,306	\$ 181,313	\$ 181,321	\$ 181,328	\$ 181,335
<b>Total Operating Revenue</b>	\$ 6,208,691	\$ 5,609,796	\$ 5,710,914	\$ 5,546,496	\$ 5,635,269	\$ 5,798,896	\$ 5,826,991	\$ 5,855,226	\$ 6,025,451
<b>Operating Expenses:</b>									
Source of Supply	\$ 25,650	\$ 24,947	\$ 25,949	\$ 25,145	\$ 25,900	\$ 26,418	\$ 26,946	\$ 27,485	\$ 28,035
Power & Pumping	\$ 588,336	\$ 640,049	\$ 709,133	\$ 692,985	\$ 629,845	\$ 642,442	\$ 655,291	\$ 665,120	\$ 675,097
Transmission/Distribution	\$ 1,202,755	\$ 1,172,329	\$ 1,246,381	\$ 1,218,666	\$ 1,196,000	\$ 1,213,940	\$ 1,232,149	\$ 1,250,631	\$ 1,269,391
Cust. Accounting & Collecting	\$ 380,475	\$ 385,640	\$ 411,996	\$ 370,778	\$ 380,505	\$ 388,115	\$ 395,877	\$ 403,795	\$ 411,871
Administrative & General	\$ 714,971	\$ 884,852	\$ 1,086,664	\$ 1,075,464	\$ 1,042,082	\$ 1,062,924	\$ 1,081,682	\$ 1,100,816	\$ 1,120,332
Depreciation	\$ 766,183	\$ 742,091	\$ 794,137	\$ 749,874	\$ 764,252	\$ 769,602	\$ 774,989	\$ 780,414	\$ 785,877
Taxes	\$ 86,484	\$ 89,419	\$ 88,214	\$ 91,743	\$ 93,000	\$ 93,930	\$ 94,869	\$ 95,818	\$ 96,776
Tax Equivalent - City	\$ 1,034,890	\$ 975,610	\$ 990,095	\$ 971,500	\$ 975,000	\$ 1,012,850	\$ 1,017,914	\$ 1,023,004	\$ 1,053,694
Tax Equivalent - Lakewood	\$ 102,850	\$ 101,784	\$ 104,393	\$ 106,357	\$ 101,500	\$ 101,703	\$ 101,906	\$ 102,110	\$ 102,314
Contractual Collections - Ellicott/Busti	\$ 1,893	\$ -	\$ 2,000	\$ 5,449	\$ 5,500	\$ 5,610	\$ 5,722	\$ 5,837	\$ 5,953
<b>Total Operating Expense</b>	\$ 4,904,487	\$ 5,016,721	\$ 5,458,960	\$ 5,307,960	\$ 5,213,584	\$ 5,317,534	\$ 5,387,347	\$ 5,455,030	\$ 5,549,341
<b>Net Operating Revenue:</b>	\$ 1,304,204	\$ 593,075	\$ 251,953	\$ 238,536	\$ 421,685	\$ 481,362	\$ 439,643	\$ 400,196	\$ 476,110
<b>Miscellaneous Income Deduction</b>									
Interest Accrued on Debt				\$ 32,723	\$ 34,418	\$ 31,346	\$ 30,966	\$ 30,563	\$ 29,136
<b>Gross Income:</b>				\$ 205,813	\$ 387,268	\$ 450,015	\$ 408,677	\$ 369,633	\$ 446,973
<b>Other Income and expense:</b>									
Interest from Investments	\$ 27,503	\$ 3,483	\$ 10,000	\$ 1,000	\$ 1,500	\$ 1,500	\$ 2,000	\$ 2,000	\$ 2,500
Gain of disposal of fixed assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Change in FMV of investments	\$ (2,282)								
<b>Net Income</b>	\$ 1,331,707	\$ 596,558	\$ 261,953	\$ 206,813	\$ 388,768	\$ 451,515	\$ 410,677	\$ 371,633	\$ 449,473

**Assumptions:**

Sales of Water  
Rate

	0.0%	0.0%	0.0%	0.0%	3.0%	0.0%	0.0%	0.0%
\$	-	\$ 2.09	\$ -	\$ 2.09	\$ 2.15	\$ 2.15	\$ 2.15	\$ 2.15

PA Project Number	PA Project Name	2019 Actuals	2020 Actual	2021 Budget	2021 Projection	2022 Budget
<b>SOURCE OF SUPPLY</b>						
W701OP	Wells Operations Exp Poland	\$ 24,978	\$ 24,947	\$ 25,949	\$ 24,251	\$ 25,000
W703WC	R&M Wells/Pumping Eq Cassadaga	\$ 672	\$ -	\$ -	\$ 894	\$ 900
<b>SOURCE OF SUPPLY</b>	<b>TOTAL SOURCE OF SUPPLY</b>	<b>\$ 25,650</b>	<b>\$ 24,947</b>	<b>\$ 25,949</b>	<b>\$ 25,145</b>	<b>\$ 25,900</b>
<b>POWER &amp; PUMPING EXPENSE</b>						
W741DCA	Disinfection Sup&Exp Cassadaga	\$ 11,173	\$ 10,800	\$ 10,800	\$ 10,800	\$ 10,800
W741DCL	Disinfection Sup&Exp Claypond	\$ 5,400	\$ 5,400	\$ 5,400	\$ 5,400	\$ 5,400
W741FCA	Fluoridation Sup&Exp Cassadaga	\$ 19,486	\$ 18,906	\$ 19,486	\$ 21,421	\$ 19,500
W741FCL	Fluoridation Sup&Exp Claypond	\$ 4,389	\$ 15,525	\$ 10,700	\$ 11,273	\$ 11,000
W741MPS	Monitoring Pump Stations Labor	\$ 34,469	\$ 35,269	\$ 35,158	\$ 35,692	\$ 35,500
W741OA	Pump Stn Operation Exp Airport	\$ 2,015	\$ 2,019	\$ 2,055	\$ 2,111	\$ 2,000
W741OB	Pump Stn Operation Exp Buffalo	\$ 85,132	\$ 87,847	\$ 88,000	\$ 94,349	\$ 90,000
W741OCA	Pump Stn Oper Exp Cassadaga	\$ 178,322	\$ 175,140	\$ 181,888	\$ 180,000	\$ 180,000
W741OCL	PumpStn Operation Exp Claypond	\$ 104,598	\$ 115,943	\$ 110,000	\$ 96,368	\$ 100,000
W741OE	Pump Stn Operation Exp English	\$ 14,231	\$ 10,758	\$ 14,516	\$ 10,654	\$ 11,000
W741OLK	PumpStn Operation Exp Lakewood	\$ 10,357	\$ 12,966	\$ 11,000	\$ 13,195	\$ 13,195
W741OLN	Pump Stn Oper Exp Linwood	\$ 1,831	\$ 1,175	\$ 2,000	\$ 1,135	\$ 1,500
W741OS	PumpStn Operation Exp Smith Av	\$ 12,228	\$ 5,546	\$ 7,500	\$ 5,932	\$ 7,000
W741PPW	Pump Pit Oper Exp Winch Rd	\$ 267	\$ 247	\$ 272	\$ 247	\$ 200
W741SM	Mowing/Snow removal Expense	\$ -	\$ 8,890	\$ 9,000	\$ 9,000	\$ 9,000
W742PAL	R&M Pump Stn Eq/Scada All	\$ 22,011	\$ 20,379	\$ 23,000	\$ 24,085	\$ 22,000
W742PB	R&M Pump Stn Eq/Scada Buffalo	\$ 5,226	\$ 4,741	\$ 5,331	\$ 5,443	\$ 5,000
W742PCA	R&M PumpStn Eq/Scada Cassadaga	\$ 13,111	\$ 24,702	\$ 13,373	\$ 40,000	\$ 35,000
W742PCL	R&M Pump Stn Eq/Scada Claypond	\$ 4,913	\$ 25,436	\$ 15,000	\$ 25,740	\$ 25,000
W742PE	R&M Pump Stn Eq/Scada English	\$ 710	\$ 2,250	\$ 500	\$ 2,077	\$ 1,500
W742PS	R&M Pump Stn Eq/Scada Smith	\$ 10,597	\$ 2,773	\$ 5,000	\$ 5,854	\$ 5,000
W742PLK	R&M Pump Stn Eq/Scada Lakewood	\$ 15,507	\$ 19,345	\$ 16,000	\$ 18,228	\$ 18,000
W742PH	R&M Pump Stn Eq/Scada Homestead	\$ 640	\$ -	\$ 653	\$ 169	\$ 150
W742PSB	R&M Pump Stn Eq/Scada Shadyside	\$ 12,982	\$ 261	\$ -	\$ 1,789	\$ 2,000
W742SCL	R&M Pump Stn Eq/Scada Shadyside	\$ -	\$ 644	\$ -	\$ 62	\$ 100
W742PO	R&M Pump Stn Eq/Scada Orr St	\$ 1,310	\$ 249	\$ 500	\$ -	\$ -
W742SB	R&M Structures Buffalo St	\$ 9,925	\$ 20,603	\$ 12,000	\$ 18,000	\$ 16,000
W742SCA	R&M Structures Cassadaga	\$ 3,096	\$ 12,116	\$ 10,000	\$ 1,312	\$ 4,000
W742CL	R&M Structures Claypond	\$ -	\$ -	\$ -	\$ -	\$ -
W742SE	R&M Structures English Hill	\$ 4,301	\$ -	\$ -	\$ -	\$ -
W742SLK	R&M Structures Lakewood	\$ -	\$ -	\$ -	\$ -	\$ -
W742SO	R&M Structures Orr St	\$ -	\$ -	\$ -	\$ -	\$ -
W742SA	R&M Structures Airport/N. Main	\$ -	\$ 579	\$ -	\$ -	\$ -
	Coal Bunker removal	\$ 109	\$ (460)	\$ 100,000	\$ 52,649	\$ -
	<b>TOTAL POWER &amp; PUMPING EXPENSE</b>	<b>\$ 588,336</b>	<b>\$ 640,049</b>	<b>\$ 709,133</b>	<b>\$ 692,985</b>	<b>\$ 629,845</b>
<b>TRANSMISSION AND DISTRIBUTION EXPENSE</b>						
W721ENG	T&D Suprvn/Eng General Expense	\$ 213,605	\$ 204,987	\$ 220,000	\$ 212,791	\$ 220,000
W721FL	Flushing Water Mains	\$ 48,721	\$ 60,033	\$ 60,000	\$ 68,000	\$ 60,000
W721GIS	Water GIS General Oper Expense	\$ 33,436	\$ 22,580	\$ 34,105	\$ 6,508	\$ 15,000
W721MTR	General Meter Expense	\$ 7,687	\$ 11,599	\$ 12,000	\$ 12,127	\$ 11,000
W721MTRI	Inst/Rem Meters/Related Equipm	\$ 19,081	\$ 28,649	\$ 19,463	\$ 11,180	\$ 15,000
W721T	Testing & Sampling Expense	\$ 24,522	\$ 14,985	\$ 25,012	\$ 18,000	\$ 15,000
W721UFPO	Water UFPO Request Expense	\$ 74,098	\$ 45,396	\$ 75,580	\$ 52,378	\$ 60,000
W721WT	T&D Water Constr Dept. Expense	\$ 170,188	\$ 227,059	\$ 255,000	\$ 190,000	\$ 210,000

PA Project Number	PA Project Name	2019 Actuals	2020 Actual	2021 Budget	2021 Projection	2022 Budget
W721TRN	T&D Water Vocational Training Exp.	\$ 25,146	\$ 1,455	\$ 4,000	\$ 250	\$ 1,000
W72100224	Backflow Prevention Certificate	\$ 3,242	\$ 1,951	\$ 3,307	\$ 2,002	\$ 2,000
W723H	R&M Hydrants	\$ 37,567	\$ 35,340	\$ 36,000	\$ 50,000	\$ 36,000
W723MB	R&M Mains/Main Breaks	\$ 251,142	\$ 188,464	\$ 230,000	\$ 325,000	\$ 280,000
W723SH	Sidehole Repairs	\$ 4,963	\$ 4,546	\$ 5,500	\$ 4,626	\$ 5,000
W723SV	R&M Services	\$ 202,536	\$ 227,660	\$ 212,000	\$ 178,512	\$ 190,000
W723TL	General Tools/Tool Repair Exp	\$ 14,868	\$ 13,910	\$ 15,165	\$ 17,292	\$ 16,000
W723V	R&M Valves/Valve Boxes	\$ 58,087	\$ 44,474	\$ 59,249	\$ 70,000	\$ 60,000
	T&D - Maintenance	\$ 13,866	\$ 39,241	\$ -	\$ -	\$ -
	<b>TOTAL TRANSMISSION &amp; DISTRIBUTION</b>	<b>\$1,202,755</b>	<b>\$ 1,172,329</b>	<b>\$ 1,266,381</b>	<b>\$ 1,218,666</b>	<b>\$ 1,196,000</b>
<b><u>CUSTOMER ACCOUNTING AND COLLECTING</u></b>						
W761CS	Wtr Customer Serv General Exp	\$ 41,235	\$ 56,884	\$ 42,060	\$ 51,391	\$ 55,000
W761CSB	Wtr Customer Service Billing	\$ 36,439	\$ 37,054	\$ 37,168	\$ 41,914	\$ 38,000
W761CSC	Wtr Customer Serv Collecting	\$ 22,948	\$ 13,445	\$ 23,407	\$ 18,877	\$ 18,000
W761CSM	Water Meter Reading	\$ 10,659	\$ 8,537	\$ 10,872	\$ 7,753	\$ 8,500
W761CSO	Wtr Customer Service Orders	\$ 79,756	\$ 73,096	\$ 81,351	\$ 83,874	\$ 80,000
W761CSS	Wtr Customer Serv Supervision	\$ 18,146	\$ 20,079	\$ 18,509	\$ 19,882	\$ 20,000
W761IS	Wtr Customer Serv IT Expense	\$ 169,695	\$ 176,508	\$ 185,000	\$ 146,082	\$ 160,000
	Customer Service - Operations	\$ 1,597	\$ 37	\$ 1,629	\$ 5	\$ 5
	Uncollectible Expense			\$ 12,000	\$ 1,000	\$ 1,000
	<b>TOTAL CUSTOMER ACCOUNTING &amp; COLLECTION</b>	<b>\$ 380,475</b>	<b>\$ 385,640</b>	<b>\$ 411,996</b>	<b>\$ 370,778</b>	<b>\$ 380,505</b>
<b><u>ADMINISTRATIVE &amp; GENERAL EXPENSE</u></b>						
W781ACT	Water Accounting Dept	\$ 17,883	\$ 19,677	\$ 20,902	\$ 19,960	\$ 19,960
W781ADM	Wtr Administrative General Exp	\$ 203,790	\$ 194,126	\$ 200,000	\$ 190,000	\$ 208,000
W781HR	Water Human Resource Dept	\$ 25,997	\$ 26,832	\$ 30,000	\$ 27,000	\$ 30,000
W781L	Water Legal Expense	\$ 24,018	\$ 15,888	\$ 19,000	\$ 15,000	\$ 19,000
W781PR	Water Purchasing/Stores Dept	\$ 32,906	\$ 43,426	\$ 38,761	\$ 39,996	\$ 40,000
W781MKT	Water Business Development Marketi	\$ 3,208	\$ 12,855	\$ 38,750	\$ 5,000	\$ 24,000
W78100790	EAT Team Expenses	\$ 616	\$ 1,077	\$ 500	\$ -	\$ -
	Administrative- Operations	\$ 22,924	\$ 25,181	\$ 25,000	\$ 12,184	\$ 15,000
W782FS	R&M Fueling Station	\$ 3,861	\$ 11,160	\$ 15,000	\$ 10,111	\$ 13,000
W78100395	Wellness Program Costs Water	\$ 18,170	\$ -	\$ -	\$ -	\$ -
W782OE	R&M Office Equipment	\$ 1,379	\$ 635	\$ 200	\$ 1,844	\$ 1,000
	Insurance	\$ 23,638	\$ 37,536	\$ 27,540	\$ 27,000	\$ 26,000
W783C	Claims Expense	\$ 5,372	\$ -	\$ 12,000	\$ -	\$ 8,000
	Worker's Compensation	\$ 66,003	\$ 66,861	\$ 68,157	\$ 68,156	\$ 38,085
	Worker's Comp Adjust & Reallocate				\$ -	\$ 48,909
	Social Security	\$ 88,357	\$ 95,191	\$ 97,000	\$ 71,419	\$ 85,000
	Health Insurance	\$ (64,917)	\$ 83,657	\$ 250,000	\$ 220,000	\$ 207,000
	Employee Retirement System	\$ 188,587	\$ 207,036	\$ 193,854	\$ 213,718	\$ 220,129
	Debt Issuance Expense				\$ 11,161	\$ -
W781PMB	Plumbing Inspector Expense				\$ 18,000	\$ -
W783S	Safety Expenses	\$ 44,965	\$ 43,714	\$ 50,000	\$ 36,643	\$ 39,000
	Retiree Healthcare Buyout	\$ 8,215	\$ -	\$ -	\$ -	\$ -
	<b>TOTAL ADMINISTRATIVE &amp; GENERAL</b>	<b>\$ 714,971</b>	<b>\$ 884,852</b>	<b>\$ 1,086,664</b>	<b>\$ 1,075,464</b>	<b>\$ 1,042,082</b>
	<b>SUBTOTAL</b>	<b>\$2,912,187</b>	<b>\$ 3,107,817</b>	<b>\$ 3,500,121</b>	<b>\$ 3,383,037</b>	<b>\$ 3,274,332</b>

PA Project Number	PA Project Name	2019 Actuals	2020 Actual	2021 Budget	2021 Projection	2022 Budget
	Depreciation	\$ 766,183	\$ 742,091	\$ 794,137	\$ 749,874	\$ 764,252
	Property Taxes	\$ 86,484	\$ 89,419	\$ 88,214	\$ 91,743	\$ 93,000
	Tax Equivalent Payment - Lakewood	\$ 102,850	\$ 101,784	\$ 104,393	\$ 106,357	\$ 101,500
	Tax Equivalent - Town of Ellicott	\$ -	\$ -	\$ -	\$ -	\$ -
	Operating Taxes - Town of Busti	\$ 1,893	\$ -	\$ 2,000	\$ 5,449	\$ 5,500
	Contribution to Operating Municipalit	\$ -	\$ -	\$ -	\$ -	\$ -
	Tax Equilavent Payment - City	\$ 1,034,890	\$ 975,610	\$ 990,095	\$ 971,500	\$ 975,000
					\$	\$ -
	<b>TOTAL</b>	<b>\$4,904,487</b>	<b>\$ 5,016,721</b>	<b>\$ 5,478,960</b>	<b>\$ 5,307,960</b>	<b>\$ 5,213,584</b>

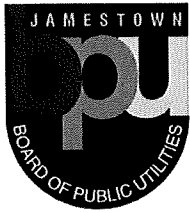
Water Division

Capital Budget

Description	Actual 2020	Budget 2021	Projected 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025	Budget 2026
<b>Cassadaga</b>								
New Well - Cassadaga								
AI #6 - Rehab w	\$ 31,287	\$ 29,000	\$ 35,000	\$ 30,000	\$ 31,000	\$ 32,000	\$ 33,000	\$ 34,000
New Roof					\$ 145,000			
Test Wells								
Relocate Flouri	\$ 99,395							
Electric Switch Gear Upgrade				\$ 100,000				
<b>Claypond/Poland Center</b>								
Generator for Wells								
Test Wells								
Upgrade Fluori	\$ 47,416							
Check Valves/A	\$ 8,705							
New Starters/Controls				\$ 25,000				
<b>English Hill</b>								
New starters/Controls					\$ 25,000			
<b>Buffalo St</b>								
New gravel bar	\$ 148,708		\$ 39,606					
Mezzanine	\$ 42,510		\$ 1,453					
Replace Valves	\$ 17,241							
New Starters/Controls				\$ 25,000				
<b>System-wide projects and improvements</b>								
Health, Safety	\$ 6,137	\$ 10,000	\$ 5,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Camera Conversion & Upgrades (IT)				\$ 60,000				
Access Control (IT)					\$ 7,500			
Buildings & Grc	\$ 12,480	\$ 20,000		\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Meters	\$ 114,451	\$ 300,000	\$ 300,000	\$ 200,000	\$ 200,000	\$ 100,000	\$ 200,000	\$ 200,000
Meters								
Hydrants	\$ 51,519	\$ 29,000	\$ 25,000	\$ 31,000	\$ 32,000	\$ 33,000	\$ 34,000	\$ 34,000
Replace Butterfly Valves Cassadaga								
Main/Service R	\$ 401,444	\$ 600,000	\$ 450,000	\$ 2,620,000	\$ 1,600,000	\$ 1,600,000	\$ 350,000	\$ 350,000
Lead Service R	\$ 85,370		\$ 20,000					
Fuel Depot							\$ 600,000	
Air Compressor								
General tools	\$ 5,526	\$ 7,000	\$ 2,500	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Celoron Extension project								
Celoron Extension project - Reimbursement								
<b>Vehicles</b>	<b>\$ 150,371</b>	<b>\$ 225,000</b>	<b>\$ 230,000</b>	<b>\$ 225,000</b>	<b>\$ 230,000</b>	<b>\$ 240,000</b>	<b>\$ 300,000</b>	<b>\$ 395,000</b>
	<b>\$ 1,222,560</b>	<b>\$ 1,220,000</b>	<b>\$ 1,108,559</b>	<b>\$ 3,341,000</b>	<b>\$ 2,295,500</b>	<b>\$ 2,030,000</b>	<b>\$ 1,542,000</b>	<b>\$ 1,038,000</b>

Year	Type	2020	2021	2021 Projection	2022	2023	2024	2025	2026
2016	FORD F150 4X4						\$ 35,000		
2011	FORD F150 4X4				\$ 35,000				
2016	CHEVY COLORADO								
2015	FORD F-150 4X4					\$ 30,000			
2014	FORD F150 4X4		\$ 30,000	\$ 32,500					
2012	INTERNATIONAL DUMP 4300 SBA	\$ 15,000							
2012	CHEVY HD 3500 UTILITY	\$ 55,000							
2016	CHEVY HD 3500 UTILITY								
2014	JOHN DEERE BACKHOE				\$ 110,000				
2013	FORD F- 450 LANDSCAPE DUMP				\$ 80,000				
2020	Western Star Dump								
2012	INTERNATIONAL DUMP		\$ 165,000	\$ 165,000					
2016	F -550 Dump					\$ 60,000			
2012	JOHN DEER BACKHOE	\$ 100,000							
2008	Ford Utility								
2009	KOMATSU TRACK HOE							\$ 160,000	
2014	FORD F-450 FLATBED TRUCK					\$ 60,000			
2015	BOBCAT EXCAVATOR					\$ 70,000	\$ -	\$ -	
2019	Cat Backhoe								
2016	KUBOTA TRACTOR								\$ 180,000
2013	CATD5K2 Bulldozer								
2015	WESTERNSTAR DUMP						\$ 140,000		
2015	CAM SUPERLINE TRAILER					\$ 10,000			
2008	INTERNATIONAL DUMP							\$ 140,000	
2018	Western Star Dump								\$ 160,000
2016	Chevy HD 3500 Utility						\$ 55,000		
2018	Chevy 3500								\$ 55,000
2017	Cat Loader								
2016	CAM SUPERLINE 22 TON TRAILER								
1998	JD TRACKHOE 160								
2014	FORD F-150 4X4		\$ 30,000	\$ 32,500					
2012	TRAILER - Liberty						\$ 10,000		
<b>TOTAL</b>		<b>\$170,000</b>	<b>\$225,000</b>	<b>\$230,000</b>	<b>\$225,000</b>	<b>\$230,000</b>	<b>\$240,000</b>	<b>\$300,000</b>	<b>\$395,000</b>





**BOARD OF PUBLIC UTILITIES  
CITY OF JAMESTOWN, NEW YORK**

**#211107 Mr. Lehman:**

Resolved, That the Water Division Budget for 2022, anticipating cash and investments of \$3,363,435, cash receipts of \$7,297,769, and cash disbursements of \$7,863,750, leaving a cash balance of \$2,797,455, be and hereby is adopted; and be it further

Resolved, That the disbursements shall be divided \$1,248,418 for Fixed Charges, \$3,274,332 for Operation and Maintenance, and \$3,341,000 for Capital Projects, all as set forth in said budget for 2022; and be it further

Resolved, That the amounts set forth in the budget schedules for the benefit of each account against which charges may properly be made, on file in the office of the Board, are hereby appropriated for the purposes therein stated, and the officers and employees of the Board are hereby authorized and directed to contract for necessary expenditures in accordance therewith.

Discussion: There is no rate increase in 2022. This final budget has been reviewed by and is recommended by the BPU Board Finance & Capital Projects Committee.

**ADOPTED.** Ayes: 7    Nays: 0  
November 29, 2021

***I HEREBY CERTIFY*** that the above resolution is a true and correct copy of the original resolution adopted by the Board of Public Utilities, City of Jamestown, New York, at a regular session held November 29, 2021, a legal quorum being present and voting.

Board of Public Utilities  
City of Jamestown, New York  
December 21, 2021

CERTIFIED RESOLUTION

Jamestown Board of Public Utilities